

Washington, D.C. 20505

26 August 1976

MEMORANDUM FOR COMMITTEE ON FOREIGN INTELLIGENCE

SUBJECT: Intelligence Community Planning System

The attached memorandum from [redacted] Deputy
to the DCI for the Intelligence Community is forwarded
for your information.

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[redacted]
Walter Elder
Executive Secretary

STATINTL

Attachment:
As stated

IC

THE DIRECTOR OF CENTRAL INTELLIGENCE

76-9911

WASHINGTON, D. C. 20505

Intelligence Community Staff

25 August 1976

MEMORANDUM FOR: Members, National Foreign Intelligence Board

FROM:

[Redacted]
Deputy to the DCI for the Intelligence
Community

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SUBJECT: Intelligence Community Planning System

1. For some time it has been apparent that Intelligence Community documents were not sufficiently interrelated to form a coherent whole. Further, the timing of publication of these documents has not been tied sufficiently closely to the planning, programming, and budgeting cycle to obtain maximum utilization of the guidance they provided. The purpose of this memorandum is to correct this situation by establishing a planning system for the Intelligence Community consisting of three principal elements. The objectives of the system are threefold: first, to provide timely guidance for program planning; second, to tie the elements of the planning system to the planning, programming, and budgeting system (PPBS) of the Government; and third, to ensure the mutual compatibility of all planning documents. The system is intended specifically to provide planning guidance for program managers and not to interfere in any way with current intelligence program operational guidance.

2. Element I of the planning system will be the short-range component designed to address current capabilities, key questions, and national objectives covering the ensuing fiscal year (initially FY 1977). Element I will consist of the Key Intelligence Questions (KIQs) and the DCI's National Intelligence Objectives. The purpose of the DCI Objectives and the related milestones is to provide a national base for the performance evaluations which are essential elements to the programming and

planning process. The KIQs are designed to provide special operational attention to critical policy needs as well as to areas of collection and production activity where improvements are considered reasonable and feasible of accomplishment. In order to ensure its maximum utility, Element I will be published by 1 October each year.

3. Element II of the system will cover the programming period (initially FY 1979 to 1983). It is anticipated that the first issuance of this document will be in October 1976 and in April-May each year thereafter. The first edition of this element will have three basic parts: Part 1 will consist of a new set of DCI Perspectives; Part 2 will be a new document entitled "Priority National Intelligence Requirements for Planning and Programming" which will clearly define the highest priority national intelligence requirements; and Part 3 will be a revised Attachment to DCID 1/2. The first iteration (FY 1980 to 1984) and subsequent editions of this element will appear as a comprehensive integrated document entitled "National Intelligence Requirements and Priorities (NIRP)" incorporating all of the information now provided in three separate papers.

4. The third major element of the planning system will be a long-range study covering the period beyond the five-year program, out to a time horizon of twenty years in the future (initially 1985 to 2000). The principal objective of this element will be to project identifiable relevant trends and to discern the implications of these trends for the intelligence planning process.

5. Actions currently underway within the Intelligence Community in support of this planning system are the following:

a. National Intelligence Officers have undertaken the development of the Key Intelligence Questions for FY 1977 and the drafting of Parts I and II of the DCI Perspectives for FY 1979-83. The IC Staff is currently reviewing and revising Parts III and IV of the DCI Perspectives.

b. The DCID 1/2 Ad Hoc Group, which will meet on 1 September 1976, will be tasked to draft a new document entitled "Priority National Foreign Intelligence Requirements for Planning and Programming -- FY 1979-83." This document will be based upon the

geo-topical priorities of the first three priority categories in the existent Attachment to DCID 1/2. Other national-level materials will also be reviewed and used in this effort.

c. A long-range group is being organized. Addressees will be asked to designate individuals to work with this group in drafting a long-range study in support of current planning and programming.

6. All of the foregoing documents will be submitted to the NFIB for review prior to submission to the DCI for approval. STATINTL



Attachment:

"National Intelligence Planning System"

Approved For Release 2004/08/25 : CIA-RDP79M00467A000300040026-7

NATIONAL INTELLIGENCE PLANNING SYSTEM

SHORT-RANGE

ELEMENT

(Next Fiscal Year)

- o Key Intelligence Questions
- o National Intelligence Objectives

MID-RANGE

ELEMENT*

(Next Program Period)

- o DCI Perspectives
- o Priority National Intelligence Requirements for Planning & Programming
- o National Intelligence Priorities (DCID 1/2)

LONG-RANGE

ELEMENT

(Beyond Program Period to 20 years in future)

- o Long-Range Study
- o Implications of Long-Range Factors for National Intelligence

* Three-part mid-range element for FY 1979-83 to be replaced by single, integrated "National Intelligence Requirements and Priorities (NIRP)" for FY 1980-84.

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Approved For Release 2004/08/25 : CIA-RDP79M00467A000300040026-7

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Approved For Release 2004/08/25 : CIA-RDP79M00467A000300040026-7